

# Introduction

## History of the ICDF-TAIWAN

The Republic of China's (ROC) economic development was greatly facilitated in its early stages by international development assistance. Therefore, Taiwan has a continuing responsibility to return this generosity to international society by assisting other countries in their own economic and social development.

In 1961, under "Operation Vanguard," special agricultural technical missions helped improve fruit and vegetable production in many newly independent African countries. In 1962, these missions were expanded to become the "ROC-Africa Technical Cooperation Committee," which merged with the Committee of International Technical Cooperation (CITC) in 1972.

Simultaneously, Taiwan was developing one of Asia's most dynamic economies. In the hope of sharing Taiwan's prosperity and economic experience with the rest of the world, the International Economic Cooperation Development Fund (IECDF) was established in October 1989 under the supervision of the Ministry of Economic Affairs. Soon thereafter, the IECDF was given the responsibility for providing various types of economic and social assistance to friendly and allied developing nations. As the variety of cooperative development projects expanded yet further, and the number of overseas technical missions increased, Taiwan's government consolidated the CITC and the IECDF into an independent organization in 1996 and 1997: the International Cooperation and Development Fund (ICDF-TAIWAN).

The ICDF's core work programs include investment and lending operations, technical cooperation, education and training, and humanitarian assistance. The ICDF has put together a wide array of international cooperation programs designed to help allied and friendly nations develop their economic and social sectors, reduce poverty, strengthen international human resources development, expand agricultural productivity, and rebuild after natural disasters. Since its establishment, the ICDF has also established and strengthened cooperative relationships with numerous international organizations, regional agencies and NGOs.

Taiwan's civil society is energetic and talented, with tremendous resources that can be tapped into in conducting international cooperation. The ICDF established the Taiwan Overseas Volunteers program in 1996. Since 2001, qualified young men can assist in international development through the Taiwan Youth Overseas Service. Both programs are strengthening assistance activities through cooperation at the grass-roots level and all undertakings that can contribute to improving the cooperating country's economic and social development are within their scope.

## Joint Board of Directors and Supervisors

The statutes of the ICDF provide for a Board of Directors of 11 to 15 persons and a Board of Supervisors of three to five members. Directors and Supervisors are appointed by the ROC Executive Yuan. The Board of Directors comprises senior government ministers, heads of other government agencies, distinguished scholars, and leading industrialists. One third of the Board must come from the latter two categories.

The duties of the Board of Directors include shaping policy, approving specific projects and lending operations, overseeing annual budget allocation, appointing and dismissing senior management, and attending to all other important affairs.

### Chairman

<b>Eugene Y. H. Chien</b>	Minister of Foreign Affairs
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### Directors

<b>Lin Yi-fu</b>	Minister of Economic Affairs
<b>Perng Fai-nan</b>	Governor, Central Bank of China
<b>Lee Ching-lung</b>	Chairman, Council of Agriculture
<b>Hsu Chih-hsiung</b>	Minister without Portfolio
<b>Lin Ling-san</b>	Minister, Transportation and Communications
<b>Chen Chien-jen</b>	Minister, Department of Health
<b>Mai Chao-cheng</b>	Member, Academia Sinica
<b>Wu Rong-i</b>	President, Taiwan Institute of Economic Research
<b>Huang Mao-hsiung</b>	Chairman, Chinese National Association of Industry and Commerce
<b>Hsu S. P.</b>	Senior Partner, Lee and Li Attorneys-at-Law
<b>Earle J. S. Ho</b>	Chairman, Chinese National Federation of Industries
<b>Kao Chih-shang</b>	Vice Chairman, I-Mei Foods Co., Ltd.
<b>Shea Jia-dong</b>	Chairman of Board, Central Trust of China
<b>Lo Chih-cheng</b>	Executive Director, Institute for National Policy Research

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### Supervisors

<b>Lee Yuh-lin</b>	Deputy Minister, Directorate General of Budget, Accounting and Statistics, Executive Yuan
<b>Shih Wang-kuan</b>	Director General, Personnel Department, Ministry of Foreign Affairs
<b>Yang Te-chuan</b>	Comptroller, Office of Accounting, Ministry of Foreign Affairs
<b>Steven Hsu</b>	Managing Director, Alert CPAs Firm
<b>Lin Wuu-long</b>	Professor of Economics, Sun Yat-sen University

## Organizational Framework

The ICDF is led by its Secretary General, supported by Deputy and Assistant Secretaries General. The organization has five departments and two offices. As of December 31, 2003, the ICDF had a staff of 80 full-time members, 252 technical experts, 55 Taiwan Overseas Volunteers and 76 Taiwan Youth Overseas Service members.

Current ICDF leadership, and the roles and functions of ICDF departments and offices are listed below:

<b>Secretary General:</b>	Yang Tzu-pao (appointed by the board)
<b>Deputy Secretaries General:</b>	Liao Shih-chieh (serving concurrently as Counselor on Home Assignment at the Economic and Trade Affairs Department, Ministry of Foreign Affairs) Wang Ming-lai (serving concurrently as Director of the International Cooperation Department, Council of Agriculture; appointed by the board) Angela T. Chu (serving concurrently as Director General of the Industrial Development and Investment Center, Ministry of Economic Affairs; appointed by the board)
<b>Assistant Secretary General:</b>	Lee Pai-po

### Policy, Planning and Programming Department

Deputy Director: Lee Jyh-horng

- Formulates ICDF assistance policies
- Coordinates planning of assistance operations
- Plans and implements humanitarian assistance
- Maintains liaison with international organizations
- Handles PR and external relations for the organization
- Creates and publishes ICDF promotional materials and other print and electronic publications
- Maintains computer and information management systems

### Technical Cooperation Department

Director: Li Hsieh-pei

- Implements technical assistance projects, including agricultural, fisheries, trade and investment, transportation, printing and other projects
- Provides advisory services, including services to small and medium enterprises
- Manages the Taiwan Overseas Volunteers
- Conducts special research projects

## **Investment and Lending Operations Department**

Director: Gong Chyi-hway

- Provides financing and investment for economic development projects
- Credit guarantee operations
- Managing ICDF financial affairs
- Cofinancing with international organizations

## **Education and Training Department**

Director: Chang Nan-chang

- Implements economic, trade and agricultural training projects
- Provides scholarships to international students
- Implements human resources training with international agencies in developing countries
- Helps overseas participants trained by the ICDF to establish “the ICDF Alumni Society” to maintain long-term, friendly relations with Taiwan

## **Administration and Management Department**

Director: Lin Chun-yu

- Administers the ICDF personnel management system
- Handles procurement matters
- Manages general and administrative matters
- Manages the Taiwan Youth Overseas Service

## **Auditing Office**

Director: Alex Shyy

- Follows up key resolutions of the board of directors or matters entrusted by the secretary general
- Conducts special inquiries on, and follows progress of, key activities as well as project implementation procedures
- Investigates and analyzes causes and proposes solutions in problematic cases

## **Accounting Office**

Director: Yang Chia-chuan

- Compiles and is responsible for annual budgets and final financial statements
- Prepares interim and annual financial statements
- Allocates expenditures and disburses funds, handles bookkeeping and maintains statistical data