

Introduction

Formation of the ICDF

In 1961, the government of the Republic of China (ROC) began sending technical missions overseas to promote agricultural development in nations friendly to the ROC. Under “Operation Vanguard,” special agricultural technical missions were sent to Africa to help improve fruit and vegetable production. In 1962, these missions were expanded to become the “ROC-Africa Technical Cooperation Committee,” which in 1972 merged with the Committee of International Technical Cooperation (CITC) under the Ministry of Foreign Affairs (MOFA). The new organization assumed the responsibility to dispatch the ROC’s agricultural and fishery technical missions to developing nations and to manage them.

Over the years, Taiwan developed into one of Asia’s “Four Tiger” economies. In the process it accumulated vast foreign currency reserves, which allowed it to increase its help to other nations. In October 1989, the ROC government established the International Economic Cooperation Development Fund (IECDF) under the supervision of the Ministry of Economic Affairs. With a proposed initial capital of NT\$30 billion, to be allocated from the national treasury as part of the annual budget, the IECDF was given the responsibility for providing various types of economic assistance to developing nations which had friendly ties with the ROC.

As the variety of cooperative development projects expanded yet further, and the number of overseas technical missions increased, the ROC government in 1996 and 1997 consolidated the CITC and the IECDF into an independent organization. The International Cooperation and Development Fund (ICDF), the single principal body overseeing ROC cooperative overseas development programs, was formed.

The ICDF concentrates its energies in four core work programs: technical cooperation, education and training, investment and lending, and humanitarian assistance. Technical cooperation programs managed by the ICDF are structured to ensure that their work can be extended during implementation and replicated elsewhere upon completion. ICDF education and training programs, often developed in conjunction with government agencies, nongovernmental organizations and educational institutions, have developed human resources in nations around the world. The ICDF’s investment and lending activities range from providing microcredit in rural communities to financing large national infrastructure projects; from developing small businesses to helping nations enlarge and strengthen governmental capacity. Finally, the ICDF is steadily enlarging the scope of its humanitarian assistance operations, to come rapidly to the assistance of people and nations stricken by natural disasters and destructive events.

Joint Board of Directors and Supervisors

The statutes of the ICDF provide for a Board of Directors of 11 to 15 persons and a Board of Supervisors of three to five members. Directors and Supervisors are appointed by the ROC Executive Yuan. The Board of Directors comprises senior government ministers, heads of other government agencies, distinguished scholars, and leading industrialists. One third of the Board must come from the latter two categories.

The duties of the Board of Directors include shaping policy, approving specific projects and lending operations, overseeing annual budget allocation, appointing and dismissing senior management, and attending to all other important affairs.

Chairman

Eugene Y. H. Chien Minister of Foreign Affairs

Directors

Lin Yi-Fu	Minister of Economic Affairs
Perng Fai-nan	Governor, Central Bank of China
Lee Chin-lung	Chairman, Council of Agriculture
Hsu Chih-hsiung	Minister without Portfolio
Lin Ling-san	Minister, Transportation and Communication
Twu Shiing-Jer	Minister, Department of Health
Wu Rong-I	President, Taiwan Institute of Economic Research
Mai Chao-cheng	President, Chung-Hua Institution for Economic Research
Day Shen-tong	Chairman, National Association of SMEs
Kao Chih-shang	Vice Chairman, I-Mei Foods Co., Ltd.
Lo Chih-cheng	Executive Director, Institute for National Policy Research
Shea Jia-dong	Chairman, China External Trade Development Council
Huang Mao-hsiung	Chairman, Chinese National Association of Industry and Commerce
Hsu S. P.	Senior Partner, Lee and Li Attorneys-at-Law

Regular Supervisor

Liu San-chi Director General, Directorate General of Budget, Accounting and Statistics, Executive Yuan

Supervisors

Shih Wang-kuan	Director General, Personnel Department, Ministry of Foreign Affairs
Yang Te-chuan	Comptroller, Office of Accounting, Ministry of Foreign Affairs
Steven Hsu	Managing Director, Alert CPAs Firm
Lin Wuu-long	Professor of Economics, Sun Yat-sen University

Organizational Framework

The ICDF is led by its Secretary General, supported by Deputy and Assistant Secretaries General. The organization has five departments and two offices. As of 31 December 2002, the ICDF had a staff of 74 full-time members, 247 technical experts, 40 Taiwan Overseas Volunteers and 71 Taiwan Youth Overseas Service members.

Current ICDF leadership, and the roles and functions of ICDF departments and offices are listed below:

Secretary General:	Yang Tzu-pao (appointed by the board)
Deputy Secretary General:	Wang Ming-lai (serving concurrently as director of the International Cooperation Department, Council of Agriculture; appointed by the board) Angela T. Chu (serving concurrently as director general of the Industrial Development and Investment Center, Ministry of Economic Affairs; appointed by the board)
Assistant Secretary General:	Lee Pai-po

Policy, Planning and Programming Department

Deputy Director: Lee Jyh-horng

- Formulates ICDF assistance policies.
- Coordinates planning of assistance operations.
- Plans and implements humanitarian assistance.
- Maintains liaison with international organizations.
- Handles PR and external relations for the organization.
- Creates and publishes ICDF promotional materials and other print and electronic publications.
- Maintains computer and information management systems.

Technical Cooperation Department

Director: Li Hsieh-pei

- Implements technical assistance projects, including agricultural, fisheries, trade and investment, transportation, printing and other projects.
- Provides advisory services, including services to small and medium enterprises.
- Manages the Taiwan Overseas Volunteers.
- Conducts special research projects.

Investment and Lending Operations Department

Director: Gong Chyi-hway

- Provides financing for economic development projects.
- Conducts studies of potential development projects.
- Conducts feasibility studies for development projects.
- Supervises ICDF financial affairs.
- Oversees cofinancing programs with international organizations.

Education and Training Department

Director: Chang Nan-chang

- Implements economic, trade and agricultural training projects.
- Provides scholarships to international students.
- Implements human resources training with international agencies in developing countries
- Helps overseas participants trained by the ICDF to establish “the ICDF Alumni Society” to maintain long-term, friendly relations with the ROC.

Administration and Management Department

Director: Lin Chun-yu

- Administers the ICDF personnel management system.
- Handles procurement matters.
- Manages general and administrative matters.
- Manages the Taiwan Youth Overseas Service

Auditing Office

Director: Alex Shyy

- Follows up key resolutions of the board of directors or matters entrusted by the secretary general.
- Conducts special inquiries on, and follows progress of, key activities as well as project implementation procedures.
- Investigates and analyzes causes and proposes solutions in problematic cases.

Accounting Office

Director: Yang Chia-chuan

- Compiles and is responsible for annual budgets and final financial statements.
- Prepares interim and annual financial statements.
- Allocates expenditures and disburses funds, handles bookkeeping and maintains statistical data.