### Introduction

#### **♦ History of the TaiwanICDF**

Taiwan's economic development was greatly facilitated in its early stages by international development assistance. Therefore, Taiwan has a continuing responsibility to return this generosity to international society by assisting other countries in their own economic and social development.

In 1961, under "Operation Vanguard," special agricultural technical missions helped improve fruit and vegetable production in many newly independent African countries. In 1962, these missions were expanded to become the "ROC-Africa Technical Cooperation Committee," which merged with the Committee of International Technical Cooperation (CITC) in 1972.

Simultaneously, Taiwan was developing one of Asia's most dynamic economies. In the hope of sharing Taiwan's prosperity and economic experience with the rest of the world, the International Economic Cooperation Development Fund (IECDF) was established in October 1989 under the supervision of the Ministry of Economic Affairs. Soon thereafter, the IECDF was given the responsibility for providing various types of economic and social assistance to friendly and allied developing nations. As the variety of cooperative development projects expanded yet further, and the number of overseas technical missions increased, Taiwan's government consolidated the CITC and the IECDF into an independent organization in 1996 and 1997: the International Cooperation and Development Fund (TaiwanICDF).

The TaiwanICDF's areas of expertise include banking and finance operations, technical cooperation, international human resource development, and humanitarian assistance. The Fund has put together a wide array of international cooperation programs designed to help allied and friendly nations develop their economic and social sectors, reduce poverty, strengthen human resource development, expand agricultural productivity, and rebuild after natural disasters. Since its establishment, the TaiwanICDF has also established and strengthened cooperative relationships with numerous international organizations, regional agencies, and NGOs.

Taiwan's civil society is energetic and talented, with tremendous resources that can be tapped into in conducting international cooperation. The TaiwanICDF established the Taiwan Overseas Volunteers program in 1996. Since 2001, qualified young men can assist in international development through the Taiwan Youth Overseas Service. Both programs are strengthening assistance activities through cooperation at the grass-roots level and all undertakings that can contribute to improving the cooperating country's economic and social development are within their scope.

# Joint Board of Directors and Supervisors & Consultative Committee

#### Joint Board of Directors and Supervisors

The statutes of the TaiwanICDF provide for a Board of Directors of 11 to 15 persons and a Board of Supervisors of three to five members. The ROC Executive Yuan appoints these Board members. The Board of Directors consists of senior government ministers, heads of other government agencies, distinguished scholars, and leading industrialists. One third of the Board must come from the latter two categories.

The duties of the Board of Directors include shaping policy, approving specific projects and lending operations, overseeing annual budget allocation, appointing and dismissing senior management, and attending to all other important affairs.

#### Chairman

**Tan Sun Chen** Minister of Foreign Affairs

#### **Directors**

Ho Mei-yueh

Minister of Economic Affairs

Perng Fai-nan

Governor, Central Bank of China

Lee Ching-lung

Chairman, Council of Agriculture

**Hsu Chih-hsiung** 

Minister without Portfolio

Lin Ling-san

Minister, Transportation and

Communications

Chen Chien-jen

Minister, Department of Health

Mai Chao-cheng

Member, Academia Sinica

**Supervisors** 

Lee Yuh-lin

Deputy Minister, Directorate General of Budget, Accounting and Statistics, Executive Yuan

Wu Chi-an

Director General, Personnel Department,

Ministry of Foreign Affairs

Wu Rong-i

President, Taiwan Institute of Economic Research

**Huang Mao-hsiung** 

Chairman, Chinese National Association of Industry

and Commerce

Hsu S. P.

President, PHYCOS International Co., Ltd.

Earle J. S. Ho

Chairman, Chinese National Federation of Industries

**Kao Chih-shang** 

Vice Chairman, I-Mei Foods Co., Ltd.

Shea Jia-dong

Chairman of Board, Central Trust of China

Lo Chih-cheng

Executive Director, Institute for National Policy Research

Yang Te-chuan

Comptroller, Office of Accounting, Ministry of Foreign

Affairs

Steven Hsu

Managing Director, Alert CPAs Firm

Lin Wuu-long

Professor of Economics, Sun Yat-sen University

#### Consultative Committee

Article 12 of the Statute for the Establishment of the TaiwanICDF provides for the formation of the Consultative Committee. The Committee, comprised of between seven and 11 people, provides consultation and information services related to the Fund's operations. Committee members include government officials, experts and scholars, and people with specialized knowledge from various sectors. The Board approves and appoints new Consultative Committee members.

#### **Consultative Committee Members**

Wang Ming-lai Counselor, Council of Agriculture, Executive Yuan

**Angela T. Chu** Director General of the Industrial Development and Investment Center, Ministry of

**Economic Affairs** 

Wu Kao-e President of Chung-Yeun Investment Limited-Liability Company

## **Organizational Framework**

The TaiwanICDF is led by its Secretary General, supported by Deputy and Assistant Secretaries General. The Fund has five departments and four offices. As of December 31, 2004, the TaiwanICDF had a staff of 82 full-time members, 261 technical experts, 62 Taiwan Overseas Volunteers, and 107 Taiwan Youth Overseas Service members.

Current TaiwanICDF leadership, and the roles and functions of Fund departments and offices are listed below:

Secretary General: Chen Cheng-chung (appointed by the Board)

Deputy Secretaries General: Shao Li-chung (appointed by the Board)

Liao Shih-chieh (serving concurrently as Counselor on Home Assignment at the Economic and Trade Affairs Department, Ministry of Foreign Affairs)

Assistant Secretary General: Lee Pai-po

#### **Policy and Planning Department**

Director: Chou Yen-shin (serving concurrently as Director of the Information Technology Office)

- Formulates TaiwanICDF foreign assistance policies
- Coordinates planning of international assistance operations
- Plans and implements humanitarian assistance
- Maintains connections with international organizations
- Handles PR and external relations for the Fund
- Creates and publishes promotional materials and other print and electronic publications
- Manages the TaiwanICDF website

#### **Banking and Finance Department**

Director: Gong Chyi-hway

- Provides investment and financing for economic development projects
- Oversees credit guarantee operations
- Manages the financial affairs of the Fund
- Supervises cofinancing with international organizations

#### **Technical Cooperation Department**

Director: Li Hsieh-pei

- Implements technical cooperation programs including agricultural, fisheries, trade and investment, industrial service, and other projects.
- Provides advisory services, including services to SMEs
- Manages the Taiwan Overseas Volunteers
- Conducts special research projects

#### **International Human Resource Development Department**

Director: Chang Nan-chang

• Implements economic, trade, IT, and agricultural training projects

- - Provides scholarships to international students
  - Implements human resource training with international organizations in developing countries
  - Helps overseas participants trained by the Fund to establish TaiwanICDF Alumni Societies to maintain long-term, friendly relations with Taiwan.

#### **Administration and Management Department**

Director: Chen Ai-chen

- Administers the TaiwanICDF personnel management system
- Handles procurement matters
- Manages general and administrative matters
- Oversees personnel and administrative regulations and manuals
- Manages the Taiwan Youth Overseas Service

#### **Auditing Office**

Director: Alex Shyy (serving concurrently as Director of the Legal Affairs Office)

- Follows up key resolutions adopted by the Board of Directors or matters entrusted by the Secretary General
- Conducts special inquiries on, and follows progress of, key activities as well as project implementation procedures
- Investigates and analyzes causes and proposes solutions in problematic cases

#### **Accounting Office**

Director: Yang Chia-chuan

- Compiles and is responsible for annual budgets and final financial statements
- Prepares interim and annual financial statements
- · Allocates expenditures and disburses funds, handles bookkeeping, and maintains statistical data

#### **Information Technology Office**

Director: Chou Yen-shin

- Designs, implements, and manages information safety policies
- Plans, creates, and maintains applied databases
- Sets up, manages, and maintains information hardware
- Manages, audits, and assesses information hardware and software intellectual property, copyrights, and usage
- Provides information hardware and software information services and training

#### **Legal Affairs Office**

Director: Alex Shyy

- Screens, interprets, and compiles regulations
- · Consults, reviews, and amends contracts
- Provides consultations on legal affairs and disputes
- Gives assistance in legal cases that are outsourced