

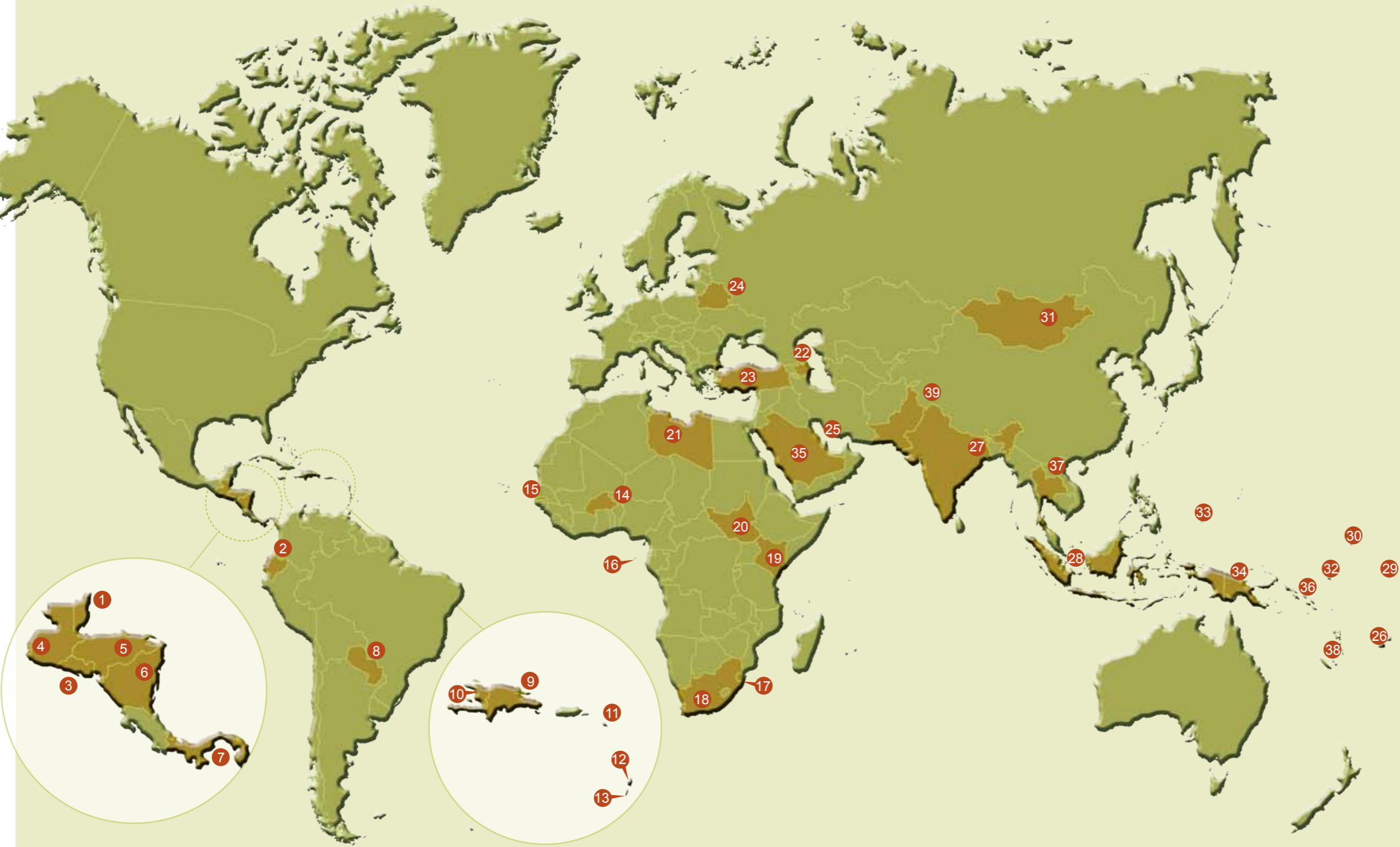
2 Operations

In 2011, the promotion of foreign aid was made all the more challenging by continued natural disasters and economic turmoil around the world, as well as growing gaps in regional development.

The TaiwanICDF, Taiwan's dedicated foreign aid agency, engages in technical cooperation, lending and investment, and international human resources and humanitarian assistance operations. Drawing on Taiwan's comparative advantages, we continue to respond to partners' needs, helping them to build capacity and putting the principle of ownership into practice.

2011 Cooperating Countries and Projects

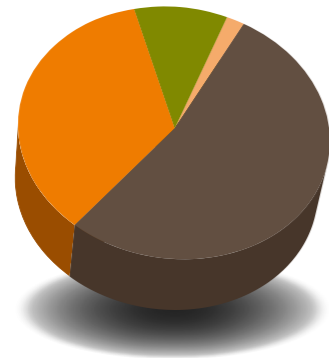
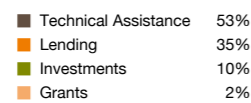
- Overseas Missions
- Technical/ Humanitarian Assistance Projects
- Lending and Investment Projects
- International Human Resources Development Projects (excluding Workshops and Scholarship Programs)
- Mobile Medical Missions
- Taiwan/CDF Overseas Volunteers Service
- Taiwan Youth Overseas Service



Latin America and the Caribbean				
1 Belize	■	■	■	■
2 Ecuador	■	■		■
3 El Salvador	■	■	■	■
4 Guatemala	■	■		■
5 Honduras	■		■	■
6 Nicaragua	■	■	■	■
7 Panama	■	■	■	■
8 Paraguay	■			■
9 Dominican Republic	■			■
10 Haiti	■	■		■
11 St. Kitts and Nevis	■		■	■
12 St. Lucia	■			■
13 St. Vincent and the Grenadines	■		■	■
Africa				
14 Burkina Faso	■		■	■
15 The Gambia	■		■	■
16 São Tomé and Príncipe	■			■
17 Swaziland	■	■		■
18 South Africa			■	
19 Kenya		■		
20 South Sudan		■		
21 Libya		■		
Central and Eastern Europe; Central Asia				
22 Azerbaijan			■	
23 Turkey			■	
24 Belarus			■	
Asia-Pacific and the Middle East				
25 Bahrain	■			
26 Fiji	■			■
27 India			■	■
28 Indonesia	■		■	
29 Kiribati	■		■	■
30 Marshall Islands	■	■		■
31 Mongolia				■
32 Nauru	■	■		■
33 Palau	■			■
34 Papua New Guinea	■			■
35 Saudi Arabia	■			
36 Solomon Islands	■		■	■
37 Thailand				■
38 Tuvalu	■			■
39 Pakistan		■		

Total expenditures associated with all TaiwanICDF projects in 2011 amounted to NT\$2.63 billion (including disbursements of lending and investments of NT\$1.17 billion, and technical assistance and grants of NT\$1.46 billion). The largest share of expenditures was given over to technical assistance (53 percent, or NT\$1.39 billion), and then projects funded by lending (35 percent, or NT\$918.78 million), investments (10 percent, or NT\$254.94 million) and grants (two percent, or NT\$70.29 million).

Figure 1 Total Expenditures by Project (2011)



Technical Cooperation

The TaiwanICDF operates Taiwan Technical Missions and carries out specially commissioned projects on behalf of the Ministry of Foreign Affairs (MOFA), as well as engaging in its own, independently funded technical assistance projects.

Overseas Missions and Related Projects

MOFA commissions the TaiwanICDF to operate overseas missions. In 2011, a total of 32 technical, medical, industrial service and

trade missions were stationed in 28 countries throughout Africa, Latin America, the Caribbean, Asia-Pacific and the Middle East. These missions were served by 174 technicians, with 84 projects under implementation covering agronomy, aquaculture, horticulture, animal husbandry, handicrafts, vocational training, health care and medicine, irrigation, agricultural engineering, transport, landscape design, information and communications technology (ICT), small- and medium-sized enterprise (SME) development, industrial services and trade and investment.

In addition to overseeing the long-term operations of overseas missions on MOFA's behalf, in 2011 we also implemented a number of MOFA-commissioned projects, including the ICT Technical Cooperation Project in the Caribbean and the Torbeck Rice Production and Marketing Project in Haiti.

In addition to receiving government funding, Taiwan Technical Missions also cooperated with a range of international organizations, NGOs and government departments, such as agricultural ministries, combining the technical expertise of our overseas experts with the resources and capital of international institutions to promote a number of horticulture, animal husbandry and aquaculture projects in Africa and Central America. Such cooperation maximized project effects and raised Taiwan's international visibility.

Technical Assistance

The TaiwanICDF independently funded six technical assistance projects in 2011, including one industrial development project and five enhancement projects covering ICT, SME development, public health, human resources upgrading and renewable energy.

In terms of ICT, projects continued to support e-commerce platforms in Guatemala and efforts to bridge the digital divide in Haiti. These projects, designed to meet partners' needs by leveraging Taiwan's rich experience and building upon our highly developed

technologies in e-commerce and ICT, involved establishing a demonstration e-commerce portal and providing basic computer training to school children.

To support SME development we also sponsored the Talent and Innovation Competition of the Americas, which is organized by the Organization of American States' Youth Americas Business Trust. Aiming to encourage youth innovation and raise research and development skills, the event has become, over time, an annual festival for young entrepreneurs under 35 years old. In 2011, over 3,600 teams from Latin America and the Caribbean registered for the preliminary stages of the competition, with 28 teams going through to the Talent and Innovation Competition of the Americas after several rounds of screening.

Elsewhere in 2011, to support public health we continued to implement an Access to Potable Water in Rural Swaziland Project, with technicians deploying boring technology to access sources of water that would provide for the needs of remote, rural communities. Having a source of clean water has effectively reduced cases of cholera and diarrhea and reduced the time that women and children would normally expend carrying water from remote sources each and every day. Eighty wells were dug between 2009 and 2011, with associated training also provided at each site.

To support human resources upgrading we have implemented a Vocational Training Project in the Marshall Islands, which has assisted government authorities to develop basic technical human resources in automobile maintenance, and plumbing and electrical servicing and installation, thereby enabling participating citizens to gain workplace skills that fill a gap in the local jobs market or exploit similar opportunities overseas. Project design, based on Taiwan's own Class C Technician Certificate, provided short-term training courses taught by professional instructors with a combined experience of over 30 years. The content of the courses, which focused on practical skills, has now been handed over to the Marshallese government in an effort to support the sustainable development of the project. To the end of 2011, over 150 Marshallese trainees had completed one of the training courses, with many going on to find work in Hawaii and Guam.

Finally, to support the development of renewable energies and the international community's focus on environmental protection, we assisted small-scale farmers in Panama to install solar-powered water-pumping facilities, which were designed to address chronic droughts and improve agricultural productivity, as well as improve farmers' standard of living.

Table 1 Technical Assistance Projects (2011)

Sector	Project	Country/ Region
SME Development	Talent and Innovation Competition of the Americas	Latin America and the Caribbean
ICT	E-commerce Technical Assistance in Central America	Guatemala
ICT	Computer Learning Center Project	Haiti
Public Health	Access to Potable Water in Rural Swaziland	Swaziland
Human Resources Upgrading	Vocational Training Project	Marshall Islands
Renewable Energy	Water Resource and Renewable Energy TA Project	Panama



Additionally we planned for several new projects whose scope covers the TaiwanICDF's priority areas of interest in agribusiness, ICT, vocational training and public health, including the Bamboo Industries Development Project in Latin America and the Caribbean; and a One Town, One Product Project in Central America. As part of the initial phases of these projects we have organized missions to perform surveys on location and appraise the feasibility of such initiatives. By working in tandem with local units during the planning and appraisal of these and future projects, we aim to facilitate mutually beneficial cooperation and support economic development in our partner countries.

Lending and Investment

Building on last year's operational reforms, through 2011 the TaiwanICDF continued to restructure projects to better complement its operational strategies, seeking to design a more refined and comprehensive portfolio of projects, especially in terms of investments, which require large-scale funding and extended implementation phases. The links between the planning, appraisal, approval and implementation of such ventures must be planned out carefully in order to safeguard their overall effectiveness.

Overall, in 2011 we adjusted our approach

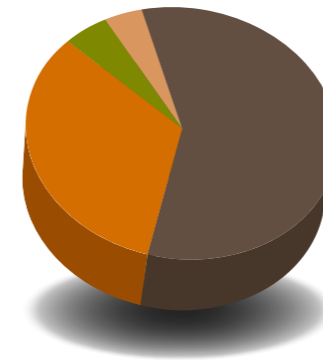
to planning and implementing a number of investment projects, basing such changes on reviews of past experiences. Among other things, key work continued to explore new projects and sought to expand cooperative ventures with international organizations, basing proposed adjustments on reviews of the successes and failures of complex, large-scale programs implemented over recent years. We also promoted private sector participation by increasing the deployment of investment instruments that cater to the specific characteristics of individual projects, appraising possible means of tying investment instruments to the operations of the TaiwanICDF's other departments, and investigating means of providing project preparatory technical assistance (PPTA) and capacity development technical assistance (CDTA) alongside our lending and investments.

As of December 31, 2011 the TaiwanICDF was committed to 82 lending projects, including Small Farmholders' Financing Schemes and completed projects under repayment, for which the aggregate amount exceeded US\$640 million. We were also involved in 13 investment projects for which commitments amounted to US\$100 million, including co-financing operations with international organizations.

During the year, TaiwanICDF personnel were directly involved in the preparation,

Figure 2 Investments by Region (2011)

Europe	58%
Latin America	33%
South Asia	5%
Global	4%



appraisal, negotiation, approval, implementation and supervision of a range of lending, investment or related technical assistance projects. Agreements were signed for two new lending and investment projects, as well as for one related technical assistance project. Deals were also concluded for 22 sub-projects, which have since entered their implementation phases.

International Human Resources

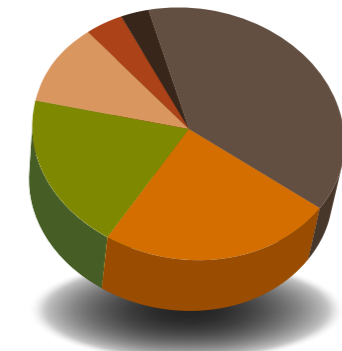
International Workshops

The purpose of TaiwanICDF international workshops is to assist developing partner countries to develop human resources, particularly by sharing Taiwan's own experience of economic development.

Each year, we make adjustments to our program of workshops to reflect new topics and issues in contemporary development. In 2011, in addition to offering long-standing workshops designed to meet partners' needs by drawing on Taiwan's comparative advantages and experience, we also aimed to satisfy the training requirements of projects under implementation at Taiwan

Figure 3 Lending by Region (2011)

Central America	39%	Africa	11%
Asia-Pacific	24%	Caribbean	4%
Europe	19%	South America	3%



Technical Missions through a program of tailor-made regional workshops.

Key themes for our 2011 program of workshops included social development, agriculture and aquaculture, health care and medicine, environmental protection, international trade and business administration.

This year's program included a Workshop on the Development of the Republic of China (Taiwan), for the benefit of citizens in the Dominican Republic; a Workshop on Healthcare Management and a Workshop on Taiwan's Media Development, for African participants; a Workshop on Technical Education and Vocational Training, a Workshop on Food Processing, a Workshop on Agricultural Marketing and Rural Development, a Workshop on Agribusiness Strategy and Management and a Workshop on Horticulture Crops and Field Management, for the benefit of participants from Asia-Pacific, Central Asia and the Middle East; and a Workshop on Agricultural Marketing and Rural Development, a Workshop on Food Processing, a Workshop on Agricultural Policy and Rural Development, a Workshop on Technical Education and Vocational Training and a Workshop on Taiwan's Economic Planning and Development, for the benefit

of participants from Latin America and the Caribbean, which were taught in Spanish. In addition, a Workshop on Tilapia Culture held in Honduras, open to participants from Latin America and the Caribbean, was also designed and implemented to meet the needs of Taiwan Technical Missions in the region.

In total, 22 workshops were held during 2011, attended by 372 officials from 58 countries.

International Higher Education Scholarship Program

The TaiwanICDF's International Higher Education Scholarship Program was initiated to support the increasing demand for highly skilled human resources in our partner countries. Courses offered through the program focus on the research and analysis of issues affecting local development in these countries. All

courses are taught in English and provide students with a high standard of education in their chosen discipline.

Since the program was established in 1998, 792 students have received scholarships, comprising 294 recipients of TaiwanICDF-funded scholarships, 440 recipients under the Republic of China (Taiwan)-Central American Economic

Development Fund and 58 recipients of the MOFA-sponsored Taiwan Scholarship. As of the end of 2011, the TaiwanICDF was cooperating with 17 universities to offer 24 undergraduate, graduate and postgraduate degree programs. At this time, 311 students from 29 countries were studying in Taiwan, of whom 152 had been newly enrolled at the start of the academic year in September.

Table 2 International Workshops (2011)

No.	Workshop	Region	Language	No. of Trainees	No. of Participants/ Countries Represented	Date
1	Taiwan's Media Development	Africa	English	10	10/5	2/22-3/7
2	Agricultural Marketing and Rural Development	Caribbean	English	18	18/5	3/2-3/15
3	Healthcare Management	Africa	English	13	13/5	3/3-3/16
4	Tilapia Culture	Latin America, Caribbean	Spanish	16	16/8	3/14-3/25
5	Technical Education and Vocational Training	Asia-Pacific, Central Asia, Middle East	English	15	15/12	4/13-4/26
6	Food Processing	Asia-Pacific	English	10	10/8	4/14-4/27
7	Agricultural Marketing and Rural Development	Asia-Pacific, Central Asia, Middle East	English	25	25/18	5/18-5/31
8	Taiwan's Economic Planning and Development	Global	English	23	23/23	5/19-6/1
9	Community Development	Latin America	Spanish	15	15/8	5/26-6/8
10	Food Processing	Latin America, Caribbean	Spanish	15	15/11	6/8-6/21
11	Agribusiness Strategy and Management	Asia-Pacific	English	11	11/7	6/15-6/28
12	Horticulture Crops and Field Management	Asia-Pacific	English	15	15/7	6/23-7/6
13	Development of the Republic of China (Taiwan)	Dominican Republic	Spanish	30	30/1	6/29-7/12
14	Agricultural Marketing and Rural Development	Latin America, Caribbean	Spanish	15	15/9	8/3-8/16
15	Agricultural Policy and Rural Development	Latin America, Caribbean	Spanish	10	10/7	8/4-8/17
16	Women's Development	Global	English	28	28/24	8/10-8/23
17	Human Capital Management	Global	English	22	22/18	8/17-8/30
18	Taiwan's Media Development	Global	English	27	27/25	9/7-9/20
19	Technical Education and Vocational Training	Latin America, Caribbean	Spanish	14	14/9	10/19-11/1
20	Science and Industrial Park Planning and Management	Global (excl. Asia-Pacific)	English	13	13/8	10/20-11/2
21	Climate Change and Natural Resource Development	Global	English	14	14/13	11/2-11/15
22	Taiwan's Economic Planning and Development	Latin America, Caribbean	Spanish	13	13/10	11/3-11/16

Total 58 countries, 372 participants

Table 3 Students Enrolled in the International Higher Education Scholarship Program (2011)

University	Program	Africa	Latin America and the Caribbean	Asia-Pacific	Central and Eastern Europe; Central Asia	Total
NPUST	Undergraduate Program in Tropical Agriculture	3	16	1	-	20
	Master's Program in Tropical Agriculture	4	11	2	-	17
	Ph.D. Program in Tropical Agriculture	3	2	4	-	9
NCCU	International Undergraduate Program in Business Administration	-	26	-	-	26
	International Master's in Business Administration	2	10	-	1	13
NTOU	International Master's Program in Aquatic Sciences and Marine Resources Management	2	6	3	-	11
NTNU	Graduate Institute of International Human Resource Development	5	14	1	-	20
NTHU	International MBA in Technology Management	2	8	2	-	12
	International Master Program in Information Systems and Applications	1	8	1	-	10
NYMU	International Master's Program in Public Health	4	5	1	-	10
	International Ph.D. Program in Public Health	3	1	-	-	4
NCU	International Master's Program in Environment Sustainable Development	2	11	1	-	14
KSU	International Undergraduate Program in Mechanical Engineering	3	26	2	-	31
	International Master's Program in Mechanical Engineering	-	4	-	-	4
NSYSU	International Master's Program in Electric Power Engineering	1	1	-	-	2
YZU	International Master's Program in Industrial Engineering and Management	2	9	2	1	14
NTUNHS	International Health and Nursing Administration Undergraduate Program	4	2	-	-	6
	International Nursing Master of Science Program	2	10	-	-	12
NTU	Agricultural Economics Master Program	5	6	-	-	11
NCKU	International Graduate Program in Civil Engineering and Management	2	6	2	-	10
MCU	Undergraduate Program in International Trade and Management	2	34	1	-	37
KMU	Master's Program in Clinical Medicine	-	-	-	1	1
TMU	International Master's Program in Health Care Administration	2	5	1	1	9
TNUA	International Master of the Arts Program in Cultural and Creative Industries	1	7	-	-	8
Total		55	222	30	4	311

Elsewhere, the implementation of the TaiwanICDF Scholarship Program in Burkina Faso, launched in 2011, will see the TaiwanICDF team up with UNICEF and Terres des Hommes, an international NGO, to provide local children with opportunities in primary education. An estimated 2,000 children will benefit from the project over the next two years.

TaiwanICDF Alumni Society

The TaiwanICDF offers annual funding toward the establishment and operation of chapters of the TaiwanICDF Alumni Society, which support the activities of former workshop participants and scholarship students. Alumni engage in a range of pursuits such as seminars, orphanage visits or community service and are also invited to take part in and contribute to events organized by Taiwan's overseas diplomatic missions, which helps to maintain cordial relations between Taiwan and its allies. At present, 36 chapters of the society are in service in 35 countries. In 2011, these various

chapters organized a total of 30 projects or events.

Healthcare Personnel Training Program

Many developing countries face a general shortage of health care-related educational resources, and many medical professionals from these nations must complete their basic training in other countries. Moreover, further opportunities for continuing education and training can be constrained by deficiencies in local health care systems. This can have an impact upon the quality and scope of local medical services and highlights the inequality in development opportunities.

Uneven distribution of professional resources has been causing divergent development outcomes in and among our partner countries. To overcome this problem, the TaiwanICDF has sought the help of the Taiwan Nongovernmental Hospitals & Clinics Association, signing agreements with 37 private

medical institutions and hospitals to help the Taiwanese government to promote medical aid under a common framework known as the International Healthcare Cooperation Strategic Alliance (IHCSA).

Together with IHCSA members, we dispatch Mobile Medical Missions (MMMs), which provide short-term medical services in some of our partner nations' most remote corners, as well as operate permanent Taiwan Medical Missions in a number of partner countries. In addition, to expand the depth and scale of bilateral medical cooperation and to build a foundation for long-term cooperation,

we also invite overseas medical professionals to come to Taiwan and participate in clinical seminars or work shadowing.

The purpose of this element of the program is to provide trainees with an opportunity to gain first-hand clinical knowledge through day-to-day interaction with Taiwanese medics. Observing the practices and daily operations of their Taiwanese colleagues in this way allows participants to accumulate professional experience much more rapidly. Upon completing their training, participants are expected to share their newfound knowledge, technical skill and

Table 4 TaiwanICDF Alumni Society (2011)

Region	Africa	Latin America and the Caribbean	Asia-Pacific	Central and Eastern Europe, Central Asia and Middle East
Chapter	The Gambia Ivory Coast Swaziland South Africa	Argentina Belize Chile Colombia Dominican Republic Ecuador El Salvador Guatemala Haiti Honduras Mexico Nicaragua Panama Paraguay Peru St. Kitts and Nevis St. Vincent and the Grenadines	Fiji Kiribati Indonesia—Jakarta Philippines Solomon Islands Thailand Tuvalu Vietnam—Hanoi Vietnam—Ho Chi Minh City	Czech Republic Hungary Latvia Oman Poland Russia
Total	4	17	9	6

Table 5 Healthcare Personnel Training Program (2011)

Country	Participant(s)	Host Institution	Training
Paraguay	3 doctors	Cathay General Hospital	Clinical and medical skills and technology
St. Vincent and the Grenadines	1 doctor	Changhua Christian Hospital	Emergency and critical care
St. Lucia	2 nurses	Changhua Christian Hospital	Emergency and critical care
Solomon Islands	1 doctor 1 radiologist 2 nurses	Kaohsiung Medical University Chung-Ho Memorial Hospital	Clinical and medical skills and technology
Tuvalu	3 nurses	Chung Shan Medical University Hospital	General, accident and pediatric ward management
Nauru	1 nurse	Show Chwan Memorial Hospital	Emergency management
Swaziland	1 doctor	Taipei Medical University Hospital	Establishment of a dialysis center and ICU management
The Gambia	4 midwives	National Taipei University of Nursing and Health Sciences	Maternal and neonatal care
	2 medical technicians 2 nurses	Far Eastern Memorial Hospital	Laboratory and ward management
Burkina Faso	2 doctors 4 radiologists	E-Da Hospital	Operation of CT scanners and interpretation of associated data
	4 nurses	Fooyin University	Nursing station clinical management
	4 midwives		Maternal and neonatal care
Total		9 countries, 37 participants; 8 hospitals, 2 universities	



experience with colleagues back home, which improves the quality of local health care-related human resources and generally improves the well-being of fellow citizens.

Humanitarian Assistance

Public Health and Medicine

Globalizing medical humanitarian assistance and reforming the global health care and medical environment are the two main aspects of contemporary international health care, supported by the United Nations' Millennium Development Goals.

Taiwan dispatched its first medical mission to Libya in December 1962 as part of a program that continues to the present day. Over the years, we at the TaiwanICDF have worked with Taiwanese medical and educational institutions to provide assistance in public health and medicine, helping partner countries to develop a range of medical cooperation programs that

draw on Taiwan's 50-year experience in disease prevention and public health and medicine through the operation of permanent Taiwan Medical Missions and MMMs, the provision of clinical training or grants of used equipment.

Permanent medical missions provide long-term assistance to local hospitals, as well as provide regular medical services in impoverished or remote areas. Over the years, mission members have continued to assist local communities to upgrade the content and quality of medical services. Transferring advanced medical concepts and technology upgrades host nations' medical services and technologies, and improves hospital management, thereby yielding an overall improvement in the standard and quality of health care. Currently, MOFA commissions the TaiwanICDF to operate Taiwan Medical Missions in São Tomé and Príncipe, Burkina Faso and Swaziland.

Since 2006, the TaiwanICDF has strengthened cooperation in public health and medicine between Taiwan and its allies having joined forces with 37 Taiwanese hospitals

Table 6 Permanent Medical Missions (2011)

Mission	Personnel	Main Services	Outpatient Consultations	Surgeries	Clinical Training	Health Education
Taiwan Medical Mission in Burkina Faso	2 doctors 1 medical technician 6 youth servicemen 11 Burkinabé doctors	Surgery, internal medicine, obstetrics and gynecology, laboratory medical services	28,868	102 persons	68 persons	11,642 persons
Taiwan Medical Mission in the Kingdom of Swaziland	5 doctors 2 nurses 4 youth servicemen	Neurosurgery, neurology, general surgery, general internal medicine and pediatrics	9,686	242 persons	203 persons	--
Taiwan Medical Mission in São Tomé and Príncipe	4 doctors 1 nurse 1 administrator 4 youth servicemen	Neurology, orthopedics, dentistry, ENT, general internal medicine (family medicine) and general surgery	9,806	317 persons	230 hours	--

and medical institutions to form the IHCSA. In 2011, we combined these private sector resources to provide medical aid that meets the specific, specialist needs of our partner countries, dispatching 13 medical teams to provide clinical and technical exchanges and offer treatment in nine Pacific and Central American nations. Such missions garnered much praise from the international community and raised Taiwan's visibility on the world stage.

Since 2010 we have also worked with the Taiwanese embassy in Burkina Faso on a pilot project, Donation and Training of Used Medical Equipment. Thanks to assistance from the Global Medical Instruments Support and Service and our IHCSA members, we arranged the donation of two serviceable CT scanners to a local hospital, including complementary training on operation and maintenance, which has driven a substantial improvement in the quality of medical services available.

Emergency Aid

One of the primary operations of the TaiwanICDF is to provide emergency aid to nations and peoples affected by natural disaster or conflict.

To improve our ability to respond to humanitarian emergencies, we joined forces with Mercy Corps to establish a joint Humanitarian Cooperation Fund, which we fund on an equal, like-for-like basis. In 2011, the Fund supported the implementation of three projects.

The first of these was the Emergency Cholera Response to At Risk Communities in Tabarre and Petionville project in Haiti, through which we delivered emergency aid such as soap, water treatment tablets, washbasins and packs of oral rehydration solution, which helped local people to fight the epidemic. To prevent the epidemic from spreading, a team of specialists assisted local groups to set up community hygiene committees and teach them how to promote hygienic practices.

The second initiative was the Food Security Project in Libya, through which we helped to stabilize the price of locally raised chickens, the country's main source of meat, by providing supplies of chicken feed to local poultry farmers for the duration of the recent conflict.

Finally, our Support to IDPs, Returnees and Host Communities project in South Sudan assisted refugees to establish a farming support system, which helped to maintain food security and restored community functions.

Meanwhile, to implement projects whose spirit reflects the principle of ownership, we also designed a set of application forms that allow Taiwan's diplomatic missions to help host countries apply for humanitarian aid. By simplifying the applications procedure for emergency aid through a standard set of documents, such missions can take action the moment a crisis occurs, thereby better highlighting the Taiwanese people's humanitarian spirit.

Post-disaster Reconstruction

We continue to support post-disaster reconstruction through the MOFA-led Vocational Training and Career Guidance Program in Haiti, which is assisting residents in New Hope Village to build a new life for themselves. Currently under implementation in Savane Diane, this project, which features training for agricultural production and bamboo handicrafts, has benefited 215 families. Of 322.5 hectares of land allotted to the project, some 292.5 hectares have now been planted with staple crops such as pigeon peas, maize and sorghum.

As part of the same initiative, we also helped the Haitian government establish an agricultural machinery service center and a rice mill, supporting the policies of Haiti's Ministry of Agriculture and improving post-harvest processing. We also encouraged

participating farmers to form an organization, which will smooth project handover and ensure that operations remain sustainable. Furthermore, as part of the bamboo handicrafts component of the project, we planted 14,000 bamboo seedlings in the vicinity of the project's implementation area, the first crop of which should be harvestable after four years. Finally, we also taught village residents to supplement their income by providing courses on bamboo furniture-making and bamboo weaving.

In 2011 the Horn of Africa and nearby countries were hit by a devastating drought, the like of which had not seen in 60 years. In response to international calls to provide humanitarian aid to the region, the TaiwanICDF teamed up with Mercy Corps to implement a two-phase program, Drought Relief in North Eastern Kenya.

The first phase of the project involved, among other things, a water supply project, through which existing water sources were restored and rebuilt to provide safe, clean supplies of drinking water, as well as to reduce infectious diseases and improve personal and environmental hygiene. The second phase of the project augmented its first-phase components by helping to restore order to local markets. Working alongside local meat suppliers, our teams delivered meat vouchers to local residents, who purchased meat in exchange for their vouchers. In turn, vendors and ranchers exchanged their vouchers for project-funded cash, thereby righting local markets in short order.

Overseas Volunteers

The TaiwanICDF Overseas Volunteer Service has expanded our foreign aid work over the years, yielding substantive results. To improve the service and strengthen the quality of training provided to reserve volunteers, since

2010 we have been actively promoting a Reserve Volunteers Training Program, which aims to build up our pool of qualified reserve volunteers.

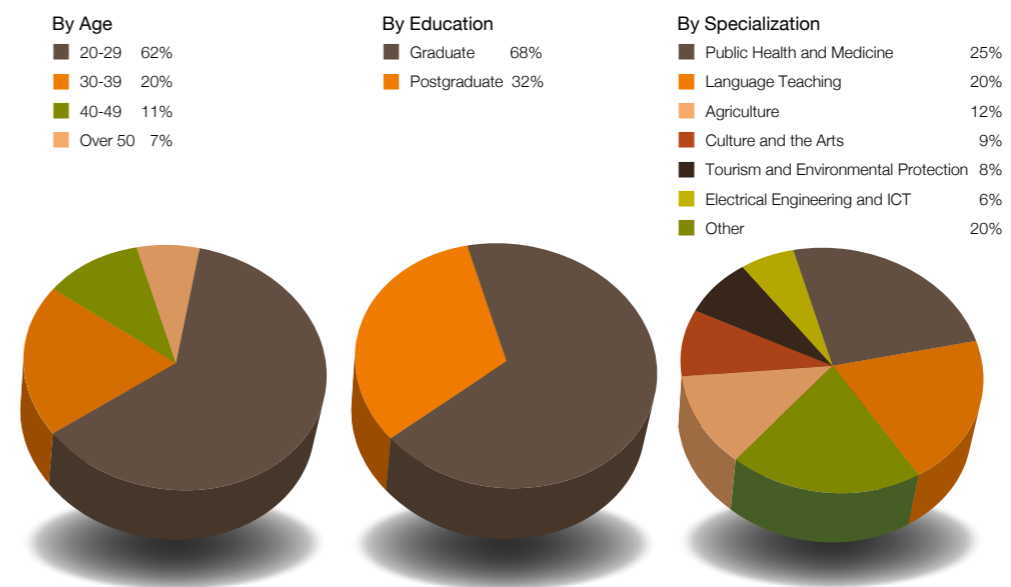
In 2011, we organized six first-phase training sessions for the benefit of 112 participants, 29 of whom advanced to the second phase of training. After completing this round, recruits will have the solid background needed to participate in our full volunteer service. At present, we are gradually migrating the operations of the TaiwanICDF Overseas Volunteer Service so that eventually, all deployment of volunteers is sourced from our pool of reserve volunteers.

The majority of the 2011 intake of reserve volunteer trainees was under 30 years old (62%), with four female volunteers recruited for every male. In terms of education, most entrants were university graduates (68%),

while a smaller number held postgraduate degrees (32%). Specialties in public health and medicine were the most highly represented interest among participants (25%), followed by language teaching (20%) and agriculture (12%).

In 2011 we made a special effort to enhance the quality and efficacy of pre-deployment training by reinforcing volunteers' Spanish skills, strengthening support to volunteers and minimizing the gap in access to information about the volunteer service that they receive before and after deployment. We also established handover and experience-sharing mechanisms, through which we instilled a renewed sense of identity and honor into those joining the TaiwanICDF Overseas Volunteer Service, thereby maximizing program effectiveness.

Figure 4, 5, 6 TaiwanICDF Overseas Volunteers Service: Reserve Volunteers (2011)



In 2011, we dispatched 32 long-term volunteers (for one- or two-year periods) and seven short-term volunteers (for six-month periods) to 15 partner countries: Honduras, Panama, El Salvador, Nicaragua, Paraguay, St. Vincent and the Grenadines, St. Lucia, St. Kitts and Nevis, Palau, the Marshall Islands, Tuvalu, Nauru, the Solomon Islands, Thailand and The Gambia. In 2011, female volunteers outnumbered males by four to one. Most recruits were between 20 and 39 years old and the majority specialized in language and cultural education; followed by public health, medicine and nursing; and then computing and ICT.

Taiwan Youth Overseas Service

MOFA commissions the TaiwanICDF to provide training for, and manage, the Taiwan Youth Overseas Service.

As part of their alternative military service, young servicemen are deployed to assist technical and medical missions by lending their professional skills and knowledge to projects, as well as to provide all-round administrative assistance. Their work covers a wide range of ground, such as agriculture, aquaculture, animal husbandry, economics and trade development, business consultation, medicine and ICT.

The TaiwanICDF has played an active part in advancing the service, having deployed some 821 servicemen in 11 annual groups as of the end of 2011, providing opportunities for young Taiwanese men to see and serve the world, contribute their own efforts toward development in our partner countries and play a role in bringing balanced development to the international community. Many personnel choose to return to overseas missions after completing their period of mandatory service, building on their overseas experiences to

improve their language and professional skills, learn about the culture and customs of many different countries and explore development opportunities in developing nations. Overall, the Taiwan Youth Overseas Service provides Taiwan with an outstanding reserve of talent that can be deployed in the service of diplomacy and foreign aid.

In 2011, we enrolled a record 111 servicemen to work at overseas missions in a variety of fields such as agronomy and horticulture, aquaculture, animal husbandry and veterinary services, food processing, agribusiness marketing, ICT, irrigation, industrial design and public health and medicine. This was the 11th group of servicemen to be dispatched since 2001. Having completed basic military training at Chengkungling military training camp, Taichung, and attended further training at the TaiwanICDF, these servicemen were posted overseas in early December.

Following a shortening of the term of compulsory military service, since 2010 we have also shortened servicemen's training to six weeks, so as to extend the period that they



actually spend overseas. Since servicemen are recruited for their professional skills, training focuses instead on language skills, as well as general subjects that build knowledge of international technical cooperation,

developing servicemen's ability to adapt to group life and helping them to assimilate into their new teams at overseas missions in the shortest possible time.

Figure 7 TaiwanICDF Overseas Volunteers by Category (2011)

Language and Cultural Education	49%
Public Health, Medicine and Nursing	20%
Computing and ICT	18%
Other	13%

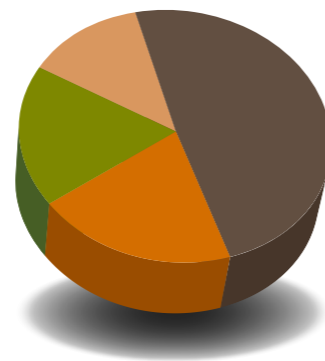


Figure 8 Taiwan Youth Overseas Service (Since 2001)

