

INTRODUCTION

FORMATION OF THE ICDF

The government of the Republic of China (ROC) has a long history of providing aid and assistance to other countries. It first started sending agricultural missions to Asia in the late 1950s, when Taiwan itself was still a developing economy. In 1961, under “Operation Vanguard,” it sent technical missions to Africa to help improve fruit and vegetable production. The following year, those missions were expanded to become the “ROC–Africa Technical Cooperation Committee,” which in 1972 merged with the Committee of International Technical Cooperation (CITC) under the Ministry of Foreign Affairs (MOFA). The new organization was given the responsibility to dispatch and manage the ROC’s agricultural and fishery technical missions to developing nations.

As the ROC grew in economic strength and developed into one of Asia’s “Four Tiger” economies, its vast foreign currency reserves allowed it to increase the assistance that it was giving to nations friendly to it. In October 1989, to create an effective structure for providing various types of economic assistance to other nations, the ROC government established the International Economic Cooperation Development Fund (IECDF), under the supervision of the Ministry of Economic Affairs.

As the variety of cooperative projects expanded and the number of overseas technical missions increased, the ROC government decided to maximize efficiency by consolidating all foreign aid programs under an independent organization: the International Cooperation and Development Fund (ICDF). The ICDF began operating on 1 July 1996, with an initial capital of approximately NT\$11.6 billion, the bulk of which came from the net assets of the IECDF. One year later, the ICDF’s assimilation of the CITC confirmed it as the ROC’s principal body overseeing foreign assistance.

JOINT BOARD OF DIRECTORS AND SUPERVISORS

The legislation setting up the ICDF provides for a board of directors of 11 to 15 persons and a board of supervisors of three to five members, all of whom are appointed by the Executive Yuan. The board of directors comprises senior government ministers, who serve by virtue of their office; heads of other related government agencies; distinguished scholars; and leading industrialists. One third of the board must come from the latter two categories.

The duties of the board of directors are to shape policy, approve specific projects and lending operations, oversee the annual budget allocation, appoint and dismiss senior management, and attend to all other important affairs.

CHAIRMAN:

Minister of Foreign Affairs

Jason C. Hu**DIRECTORS:**

Minister of Economic Affairs

Chih-kang Wang

Minister Without Portfolio

Shih-chien Yang

Governor, The Central Bank of China

Fai-nan Perng

Chairman, Council of Agriculture

Tso-kwei Peng

Minister, Transportation and Communications

Feng-cheng Lin

Chairman, Youth Development Foundation

Cheng-wen Tsai

Chairman, Chinese National Association

of Industry and Commerce

Jeffrey L.S. KooChairman, General Chamber of Commerce
of the ROC**You-tseng Wang**Chairman, Chinese National Federation
of Industries**Ching-yuan Kao**

Chairman, Far Eastern Group

Douglas Tong HsuPresident, Institute for National Policy
Research**Hung-mao Tien**

Legislator

Parris H. ChangDirector, Taiwan Grain Development
Foundation**Ming-hsien Sun****SUPERVISORS:**Deputy Director General of Directorate General of
Budget, Accounting and Statistics
(Chairman, Supervisors)**Yu-lin Lee**

Legislator

Yu-chin Ko

Political Vice Minister, Examination Yuan

Ching-fu Hsu**ORGANIZATIONAL FRAMEWORK**

The ICDF is led by a secretary general, appointed by the board of directors. He is supported by three deputy secretaries general, also appointed by the board, and an assistant secretary general. The organization has five departments (Policy, Planning and Programming; Technical Cooperation; Investment and Lending Operations; Education and Training; Administration and Management) and three offices (Accounting; Auditing; and Legal Affairs, to be established).

SECRETARY GENERAL: Ping-cheung Loh

DEPUTY SECRETARIES GENERAL:

Yun-feng Hsu (full-time post; assigned by the Ministry of Foreign Affairs)

Neng-jung Lin (serving concurrently as director general of the Industrial Development and Investment Center, Ministry of Economic Affairs; appointed by the board)

Te-yeh Ku (serving concurrently as director of the International Cooperation Department, Council of Agriculture; appointed by the board)

ASSISTANT SECRETARY-GENERAL: Pai-po Lee**AUDITING OFFICE** (established 20 October 1998)

Director: **Chun-yu Lin**

- Responsible for following up key resolutions of the board of directors or matters entrusted by the secretary general
- Conducts special inquiries on, and follows progress of, key activities as well as project implementation procedures
- In problematic cases, investigates and analyzes causes and proposes solutions

ACCOUNTING OFFICE

Director: **Chia-chuan Yang**

- Compiles and is responsible for annual budgets and final financial statements
- Prepares interim and annual financial statements
- Allocates expenditures and disburses funds, handles bookkeeping and maintains statistical data

POLICY, PLANNING AND PROGRAMMING DEPARTMENT

Deputy Director: **Fen-may Liou**

- Formulates the ICDF's assistance policies
- Coordinates the planning of assistance operations
- Supervises the ICDF's financial affairs
- Handles problematic assistance projects
- Supervises the computerized management information system
- Maintains liaison with international organizations
- Promotes external relations and serves as spokesperson for the organization

TECHNICAL COOPERATION DEPARTMENT

Deputy Director: **Hsiao-ling Kao**

- Implements technical assistance projects, including agricultural, fishery, medical, trade and investment, transportation, printing and other projects
- Provides advisory services, including services to SMEs
- Plans and implements humanitarian assistance
- Manages the ROC Volunteer Corps
- Conducts special research projects

INVESTMENT AND LENDING OPERATIONS DEPARTMENT

Deputy Director: **Chyi-hway Gong**

- Provides financing for the economic development projects
- Conducts studies of potential development projects
- Oversees cofinancing programs with international organizations

EDUCATION AND TRAINING DEPARTMENT

Deputy Director: **Hsiu-kuo Lin**

- Implements economic/trade and agricultural training projects
- Sponsors seminars and workshops in Taiwan on economic and agricultural development for foreign government officials
- Provides scholarships to international students
- Together with international agencies, participates in joint training of human resources in developing countries

ADMINISTRATION AND MANAGEMENT DEPARTMENT

Director: **Nan-chang Chang**

- Administers personnel management system
- Handles all procurement matters
- Manages all general and administrative matters



