

Introduction

■ History of the TaiwanICDF

Taiwan's economic development was greatly facilitated in its early stages by development assistance from other countries and political democratization was also enhanced with overseas support. Therefore, Taiwan has a continuing responsibility to return this generosity to international society by assisting other countries in their own economic and social development.

In 1961, under "Operation Vanguard," special agricultural technical missions helped improve fruit and vegetable production in many newly independent African countries. In 1962, these missions were expanded to become the "ROC-Africa Technical Cooperation Committee," which merged with the Committee of International Technical Cooperation (CITC) in 1972.

Simultaneously, Taiwan was developing one of Asia's most dynamic economies. In the hope of sharing Taiwan's prosperity and economic experience with the rest of the world, the International Economic Cooperation Development Fund (IECDF) was established in October 1989 under the supervision of the Ministry of Economic Affairs. Soon thereafter, the IECDF was given the responsibility for providing various types of economic and social assistance to developing diplomatic allies and friendly nations. As the variety of cooperative development projects expanded yet further, and the number of overseas technical missions increased, Taiwan's government consolidated the CITC and the IECDF into an independent organization in 1996 and 1997: the International Cooperation and Development Fund (TaiwanICDF).

The TaiwanICDF's core work programs include banking and finance operations, technical cooperation, international human resource development and humanitarian assistance. The Fund has put together a wide array of international cooperation programs designed to help diplomatic allies and friendly nations develop their economic and social sectors, reduce poverty, strengthen human resources development, expand agricultural productivity and rebuild after natural disasters. Since its establishment, the TaiwanICDF has also established and strengthened cooperative relationships with numerous international organizations, regional agencies and NGOs.

Taiwan's civil society is energetic and talented with tremendous resources that can be tapped into in conducting international cooperation. The TaiwanICDF established the Overseas Volunteers Program in 1996. Since 2001, qualified young men could assist in international development through the Taiwan Youth Overseas Service. Both programs are strengthening assistance activities through cooperation at the grassroots level. All undertakings that can contribute to improving the cooperating country's economic and social development are within the scope of both programs.

The Joint Board of Directors and Supervisors and the Consultative Committee

■ Joint Board of Directors and Supervisors

The statutes of the TaiwanICDF provide for a Board of Directors of eleven to fifteen persons and a Board of Supervisors of three to five members. The Executive Yuan appoints these Board members. The Board of Directors consists of senior government ministers, heads of other government agencies, distinguished scholars, and leading industrialists. One third of the Board must come from the latter two categories.

The duties of the Board of Directors include shaping policy, approving specific projects and lending operations, overseeing annual budget allocations, appointing and dismissing senior management, and attending to all other important affairs.

Chairman

Tan Sun Chen Minister of Foreign Affairs

Directors

Ho Mei-yueh

Minister of Economic Affairs

Perng Fai-nan

Governor, Central Bank of China

Lee Ching-lung

Chairman, Council of Agriculture

Hsu Chih-hsiung

Minister without Portfolio

Lin Ling-san

Minister, Transportation and Communications

Hou Sheng-mou

Minister, Department of Health

Tien Hung-mao

Chairman, Institute for National Policy Research

Lo Chih-cheng

Executive Director, Institute for National Policy Research

Mai Chao-cheng

Member, Academia Sinica

Huang Mao-hsiung

Chairman, Chinese National Association of Industry and Commerce

Kao Chih-shang

Vice Chairman, I-Mei Foods Co., Ltd.

Michael C. S. Chang

Chairman of the Board, Taiwan Business Bank

Paiff Huang

Lawyer, Formosa Transnational Attorneys at Law

Supervisors

Lee Yuh-lin

Deputy Minister, Directorate General of Budget, Accounting and Statistics, Executive Yuan

Wu Chi-an

Director General, Personnel Department, Ministry of Foreign Affairs

Yang Te-chuan

Comptroller, Office of Accounting, Ministry of Foreign Affairs

Steven Hsu

Managing Director, Alert CPAs Firm

Lin Wuu-long

Professor of Economics

■ Consultative Committee

Article Twelve of the Statute for the Establishment of the TaiwanICDF provides for the formation of the Consultative Committee. The Committee, comprised of between seven and eleven people, provides consultation and information services related to the Fund's operations. Committee members include government officials, experts, scholars, and persons with specialized knowledge from various sectors. The Board approves and appoints new Consultative Committee members.

Consultative Committee Members

Wang Ming-lai

Counselor, Council of Agriculture, Executive Yuan

Angela T. Chu

Former Director General of the Industrial Development and Investment Center, Ministry of Economic Affairs

Wu Kao-e

President of Chung-Yeun Investment Limited-Liability Company

Yang Wen-lung

Chief of Taxation Agency, Ministry of Finance

Shiao Hsing-ming

Vice-Chief of Training Center, National Youth Commission

Chang Chin-sheng

Chief of Bureau of International Cultural and Educational Relations, Ministry of Education

Annotation: This list is updated on December 31, 2005.

Organizational Framework

The TaiwanICDF is led by its Secretary General, and supported by the Deputy and Assistant Secretaries General. The Fund has five departments and four offices. As of December 31, 2005, the TaiwanICDF had a staff of 76 full-time members, 249 technical experts, 83 Taiwan Overseas Volunteers, and 107 Taiwan Youth Overseas Service members.

The current TaiwanICDF leadership and the roles and functions of the Fund's departments and offices are listed below:

Secretary General:	Chen Cheng-chung (appointed by the Board)
Deputy Secretaries General:	Shao Li-chung (appointed by the Board) Hu Chun-pu (appointed by the Board, serving concurrently as Director on Home Assignment, Economic and Trade Affairs Department, Ministry of Foreign Affairs)
Assistant Secretary General:	Lee Pai-po

Policy and Planning Department

Director: Chou Yen-shin (serving concurrently as Director of the Information Technology Office)

- Formulates, coordinates strategies and operations for TaiwanICDF international development and cooperation
- Plans and implements humanitarian assistance
- Communicates with international organizations and NGOs
- Maintains public relations and publicity for the TaiwanICDF
- Produces promotional materials, printed and electronic publications
- Manages the TaiwanICDF Web site

Banking and Finance Department

Director: Gong Chyi-hway

- Provides financing and investment for economic development projects
- Oversees credit guarantee operations
- Manages the financial affairs of the TaiwanICDF
- Supervises cofinancing with international organizations

Technical Cooperation Department

Director: Clifford Li

- Formulates planning, studying, assessment, negotiation, execution, supervision, and evaluation for technical cooperation projects.
- Plans and manages overseas technical mission projects
- Provides industrial consultation, institutional capacity building and specialized research
- Implements the Taiwan Overseas Volunteers program
- Manages the Taiwan Youth Overseas Service

International Human Resource Development Department

Director: Chang Nan-chang

- Conducts training projects on economic, trade, industry, technology and agriculture
- Provides scholarship programs for international students

- Implements human resource training with international organizations in developing countries
- Helps overseas participants from training courses by the Fund to establish TaiwanICDF Alumni Societies to maintain long-term, friendly relations with Taiwan

Administration and Management Department

Director: Chen Ai-chen

- Conducts and manages TaiwanICDF human resource
- Oversees personnel, administration regulations, and manuals
- Plans and monitors procurement
- Manages general and administrative matters

Auditing Office

Director: Alex Shyy (serving concurrently as Director of the Legal Affairs Office)

- Acts upon key resolutions adopted by the Board of Directors or matters entrusted by the Secretary General
- Conducts special inquiries on and follows the progress of key activities as well as project implementation procedures
- Investigates and analyzes the causes and proposes solutions in problematic cases

Accounting Office

Director: Grace Ho

- Compiles and is responsible for annual budgets and year end financial statement
- Pursues the execution of the budget
- Manages monthly financial reports and accounting affairs
- Allocates and executes expenditures, disburses funds, handles bookkeeping and statistical data

Information Technology Office

Director: Chou Yen-shin

- Plans and implements information system
- Manages and maintains hardware and software system
- Formulates and implements information security policy
- Conducts training for hardware and software

LEGAL AFFAIRS OFFICE

Director: Alex Shyy

- Screens, interprets, and compiles regulations
- Consults, reviews, and amends contracts
- Provides consultations on legal affairs and disputes
- Gives assistance in legal cases that are outsourced